



DEVON & SOMERSET FIRE & RESCUE AUTHORITY

**S.J. Sharman
CLERK TO THE AUTHORITY**

**To: The Chair and Members of the
Shareholder Committee**

(see below)

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Your ref :
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Website : www.dsfire.gov.uk

Date : 27 January 2025
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SHAREHOLDER COMMITTEE
(Devon & Somerset Fire & Rescue Authority)

Tuesday, 4th February, 2025

A meeting of the Shareholder Committee will be held on the above date,
**commencing at 2.00 pm in Committee Room B, Somerset House, Devon &
Somerset Fire & Rescue Service Headquarters, Clyst St George, Exeter** to
consider the following matters.

S.J. Sharman
Clerk to the Authority

A G E N D A

***PLEASE REFER TO THE NOTES AT THE END OF THE AGENDA LISTING
SHEETS***

1 Apologies

2 Minutes (Pages 1 - 2)

of the previous meeting held on 17 October 2024 attached.

3 Items Requiring Urgent Attention

Items which, in the opinion of the Chair, should be considered at the meeting as
matters of urgency.

PART 1 - OPEN COMMITTEE

4 Exclusion of the Press and Public

RECOMMENDATION that, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in the following Paragraph of Part 1 of Schedule 12A (as amended) to the Act:

- Paragraph 3 (information relating to the financial and business affairs of any particular person – including the authority holding that information);

PART 2 - ITEMS WHICH MAY BE CONSIDERED IN THE ABSENCE OF THE PRESS AND PUBLIC

5 Restricted Minutes of the Committee held on 17 October 2024 (Pages 3 - 6)

The Restricted Minutes of the meeting held on 17 October 2024 are attached.

6 Red One Ltd. Financial Performance 2024-25 (to 31 December 2024) (Pages 7 - 24)

Report of the Co-Chief Executives and Finance Director of Red Onee Ltd. (SC/25/1) attached.

7 Red One Ltd. Five Year Business Plan (Pages 25 - 42)

The Red One Ltd. Business Plan for the five years 2024-25 to 2028-29 is attached.

MEMBERS ARE REQUESTED TO SIGN THE ATTENDANCE REGISTER

Membership:-

Councillors Cook-Woodman (Chair), Biederman, Coles (Vice-Chair), Hendy, Peart, Randall-Johnson and Sully

NOTES

1. **Access to Information**

Any person wishing to inspect any minutes, reports or lists of background papers relating to any item on this agenda should contact the person listed in the “Please ask for” section at the top of this agenda.

2. **Reporting of Meetings**

Any person attending a meeting may report (film, photograph or make an audio recording) on any part of the meeting which is open to the public – unless there is good reason not to do so, as directed by the Chair - and use any communication method, including the internet and social media (Facebook, Twitter etc.), to publish, post or otherwise share the report. The Authority accepts no liability for the content or accuracy of any such report, which should not be construed as representing the official, Authority record of the meeting. Similarly, any views expressed in such reports should not be interpreted as representing the views of the Authority.

Flash photography is not permitted and any filming must be done as unobtrusively as possible from a single fixed position without the use of any additional lighting; focusing only on those actively participating in the meeting and having regard also to the wishes of any member of the public present who may not wish to be filmed. As a matter of courtesy, anyone wishing to film proceedings is asked to advise the Chair or the Democratic Services Officer in attendance so that all those present may be made aware that is happening.

3. **Declarations of Interests at meetings (Authority Members only)**

If you are present at a meeting and you are aware that you have either a disclosable pecuniary interest, personal interest or non-registerable interest in any matter being considered or to be considered at the meeting then, unless you have a current and relevant dispensation in relation to the matter, you must:

- (i) disclose at that meeting, by no later than commencement of consideration of the item in which you have the interest or, if later, the time at which the interest becomes apparent to you, the existence of and – for anything other than a “sensitive” interest – the nature of that interest; and then
- (ii) withdraw from the room or chamber during consideration of the item in which you have the relevant interest.

If the interest is sensitive (as agreed with the Monitoring Officer), you need not disclose the nature of the interest but merely that you have an interest of a sensitive nature. You must still follow (i) and (ii) above.

Where a dispensation has been granted to you either by the Authority or its Monitoring Officer in relation to any relevant interest, then you must act in accordance with any terms and conditions associated with that dispensation.

Where you declare at a meeting a disclosable pecuniary or personal interest that you have not previously included in your Register of Interests then you must, within 28 days of the date of the meeting at which the declaration was made, ensure that your Register is updated to include details of the interest so declared.

	NOTES (Continued)
4.	<p><u>Part 2 Reports</u></p> <p>Members are reminded that any Part 2 reports as circulated with the agenda for this meeting contain exempt information and should therefore be treated accordingly. They should not be disclosed or passed on to any other person(s). Members are also reminded of the need to dispose of such reports carefully and are therefore invited to return them to the Committee Secretary at the conclusion of the meeting for disposal.</p>
5.	<p><u>Substitute Members (Committee Meetings only)</u></p> <p>Members are reminded that, in accordance with Standing Orders, the Clerk (or his representative) must be advised of any substitution prior to the start of the meeting. Members are also reminded that substitutions are not permitted for full Authority meetings.</p>
6.	<p><u>Other Attendance at Committees)</u></p> <p>Any Authority Member wishing to attend, in accordance with Standing Orders, a meeting of a Committee of which they are not a Member should contact the Democratic Services Officer (see "please ask for" on the front page of this agenda) in advance of the meeting.</p>

SHAREHOLDER COMMITTEE

(Devon & Somerset Fire & Rescue Authority)

17 October 2024

Present:

Councillors Cook-Woodman (Chair), Biederman, Coles (Vice-Chair), Peart and Sully

In attendance via Teams:

Councillors Hendy and Randall-Johnson

In attendance:

Dr George – Independent Chair of the Board of Red One Ltd.

Alison Hasbrig-Hartley, Alex Hanson and Steve West – Executive Directors, Red One Ltd.

Nicky Bottomley – Service appointed Non-Executive Director, Red One Ltd.

* **SC/24/7** **Minutes**

RESOLVED that the Minutes of the meeting held on 22 July 2024 be signed as a correct record.

* **SC/24/8** **Exclusion of the Press and Public**

RESOLVED that the press and public (with the exception of the Independent Chair, Executive Directors and Non-Executive Directors on the Board of Red One Ltd.) be excluded from the meeting for the following items of business on the grounds that it involved the likely disclosure of exempt information as defined in the following Paragraphs of Part 1 of Schedule 12A (as amended) to the Local Government Act 1972, namely:

- Paragraph 1 (information relating to an individual);
- Paragraph 2 (information likely to reveal the identity of an individual);
and
- Paragraph 3 (the financial or business affairs of any particular person, including the authority holding that information).

* **SC/24/9** **Restricted Minutes of the Shareholder Committee held on 22 July 2024**

RESOLVED that the Restricted Minutes of the meeting held on 22 July 2024 be signed as a correct record.

* **SC/24/10** **Red One Ltd. Financial Performance 2024-25 (to 31 August 2024)**

(An item taken in accordance with Section 100A(4) of the Local Government Act 1972 during which the press and public (with the exception of the Independent Chair, Executive Directors and Service appointed Non-Executive Directors on the Board of Red One Ltd.) were excluded from the meeting).

NB. The Director of Service Delivery Support declared a personal, non-pecuniary interest in this item by virtue of being a Service appointed Non-Executive Director on the Board of Red One Ltd.)

The Committee considered a report of the Co-Chief Executives and Finance Director of Red One Ltd. (SC/24/7) setting out the financial performance of the company during quarter 2 (to 31 August 2024) of the 2024-25 financial year.

RESOLVED that the financial performance of Red One Ltd. to 31 August of the 2024-25 financial year, as set out in the Appendix to report SC/24/7, be noted.

* **SC/24/11** **Red One Ltd. Future Options**

(An item taken in accordance with Section 100A(4) of the Local Government Act 1972 during which the press and public (with the exception of the Independent Chair, Executive Directors and Service appointed Non-Executive Directors on the Board of Red One Ltd.) were excluded from the meeting).

NB. The Director of Service Delivery Support declared a personal, non-pecuniary interest in this item by virtue of being a Service appointed Non-Executive Director on the Board of Red One Ltd.

The Committee received for information a report of the Treasurer (SC/24/8) setting out future options for the company.

***DENOTES DELEGATED MATTER WITH POWER TO ACT**

Agenda Item 5

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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